

Dignity and Respect

1st Armored Division America's Tank Division

Iron Standards BOOK



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OLD IRONSIDES

Department of the Army
Headquarters, 1st Armored Division
Unit 24309 - APO AE 09252

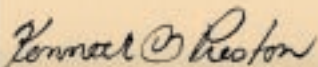
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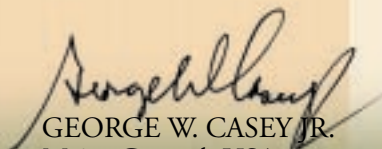
MEMORANDUM FOR 1st Armored Division Soldiers

SUBJECT: 1st Armored Division Standards

1. Welcome to the 1st Armored Division. You are joining a division that is rich in tradition. We are as proud of our many accomplishments over the past 60 years as we are of our current soldiers who serve our Nation everyday. We are the only active armored division in the best Army in the world. As an Iron Soldier, each of you must commit to uphold the proud traditions of our division and our Army heritage. Our traditions stem from the establishment, implementation and enforcement of standards by soldiers and leaders at all levels of command. This pamphlet identifies standards as they apply to the way we conduct ourselves professionally, both on and off duty. Whether we are on duty in Kosovo, training at Hohenfels, or enjoying a social evening together, our ability to apply these standards has a direct impact on the accomplishment of our overall mission. Our intent is to build and maintain discipline and spirit in individual soldiers, as well as units.
2. This "Iron Standards" Book, used in conjunction with division policy memorandums, Division Annual Training Guidance and Quarterly Training Guidance, outlines the manner in which we do business and conduct ourselves on a daily basis. Every Iron Soldier has a personal responsibility to know and practice these standards.
3. "Iron Standards" are nothing without "Iron Discipline". Iron Discipline is the courage and inner strength that it takes to apply and enforce these Iron Standards under the most adverse conditions without the supervision of a superior. Our success in combat, peacekeeping, training, and all aspects of our daily duties is built upon Iron Discipline. Without Iron Discipline, we will not succeed in any mission. With Iron Discipline, we are unbeatable.
4. We concentrate on realistic and challenging training at all levels to maintain proficiency in our go-to-war skills. We remain ready to deploy on short notice for contingency operations. We are "America's Tank Division." I'm sure you will find your tour with this great and proud organization both personally and professionally rewarding. **Iron Soldiers! – Dignity and Respect!**



KENNETH O. PRESTON
CSM, USA
Command Sergeant Major



GEORGE W. CASEY JR.
Major General, USA
Commanding

1st Armored Division History

The Old Ironsides Division was organized at the American home of armor and cavalry, Fort Knox, Kentucky, on 15 July 1940, where Major General Bruce McGruder was chosen as our first commander. McGruder gave the division its nickname, "Old Ironsides," after noting similarities between the frigate, *U.S.S. Constitution*, with its thick oak hull and the protection afforded by armored vehicles.

On 8 November 1942, that vision became reality as the 1st Armored Division landed in Algeria and seized the critical port of Oran. From there, the division moved east and became the first of the Allied troops to encounter Field Marshal Erwin Rommel and his battle-hardened Afrika Korps.

From Algeria to Rome and beyond, Old Ironsides blazed through a series of victories such as those at La Tour, El Guitar, Naples, Anzio, Rome-Arno and the Po Valley. After the war, the 1st Armored Division assumed occupation duties in Germany, near Schwabish Gmuend, but in 1946 the division was inactivated.

A mere five years later in 1951, the 1st Armored Division was reactivated at Fort Hood, Texas. In May 1971, Old Ironsides returned to Germany, this time to the Bavarian city of Ansbach, where it replaced the 4th Armored Division. The 20-year presence of Iron Soldiers and their NATO counterparts helped bring significant changes to Europe, including the downfall of the Iron Curtain, the crumbling of the Berlin Wall and, finally, the reunification of Germany.

But, just as the torch of liberty began to shine in Eastern Europe, it was extinguished in Kuwait by the invading Iraqi Army. On 8 November 1990, the 1st Armored Division began its desert experience by joining the allied forces for Operations Desert Shield and Desert Storm.

At 2:34 p.m. on 24 February 1991, Old Ironsides launched its attack on Iraq. In 89 hours of combat, Iron Soldiers laid waste to Iraqi formations, destroying 440 enemy tanks, 485 armored personnel carriers, 190 pieces of artillery, 137 air defense artillery pieces and capturing 6,686 prisoners of war. When the smoke cleared, Old Ironsides had accomplished its mission, making an important contribution to the allied victory.

Today, the 1st Armored Division continues its mission to deploy from a forward base to support NATO's call. That call has taken Iron Soldiers to the Former Yugoslavian Republic of Macedonia, Kuwait, Rwanda, Uganda, Zaire, Turkey, Poland, the Czech Republic and Bosnia-Herzegovina. During the division's deployment to Bosnia-Herzegovina, as part of NATO's initial Implementation Force (IFOR) and, later as part of the Stabilization Force (SFOR), the division formed the nucleus of Multinational Division-North and Task Force Eagle.

1st Armored Division History

Under Operation Joint Endeavor, Joint Guard and Joint Forge, the division was charged with implementing the military aspects of the General Framework Agreement for Peace in northeastern Bosnia-Herzegovina. The forces from 12 nations: Denmark, Estonia, Finland, Iceland, Latvia, Lithuania, the Netherlands, Norway, Poland, Russia, Sweden and Turkey, operated under the task force headquarters of the 1st Armored Division. A true multinational division, Task Force Eagle, at its apex, included approximately 25,000 soldiers, 650 armored vehicles, 60 artillery tubes and 48 attack helicopters to enforce the military aspects of the peace agreement.

In March 1999, the 1st Armored Division formed Task Force Hawk to provide security to the republics of Albania and Macedonia during the NATO bombing campaign against the Serb Army in the republic of Kosovo. Task Force Hawk provided security for the 1st Infantry Division as they moved into Kosovo on 12 June 1999 to establish Task Force Falcon. On 20 June 2000, the 1st Armored Division went on point again for our nation when we assumed control of the peacekeeping mission in Kosovo. Task Force Falcon serves as Multinational Brigade-East in command of eight NATO units within their sector.

Today, the 1st Armored Division stands on freedom's frontier as a forward-deployed, deployable force for our Army and our nation. The 1st Armored Division is a cutting-edge, combat-ready, highly mobile, lethal force. The division consistently enjoys success by striving for the highest standards in training, maintaining and caring, making Old Ironsides one of the Army's premier fighting forces and truly America's Tank Division.

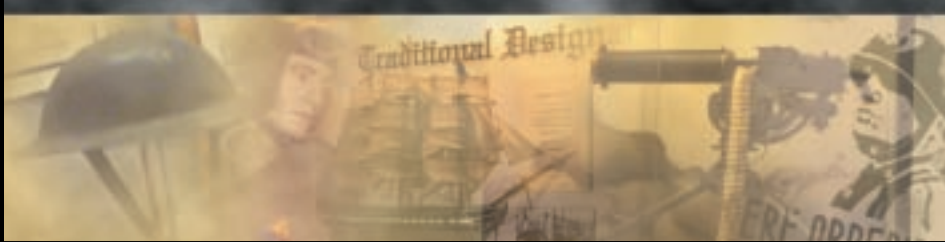
The history of the 1st Armored Division is also located on the division website: www.1ad.army.mil - click on "1ad history."



1st Armored Division History

The Old Ironside's Museum

World War II, Africa, Italy - Cuban Missile Crisis - Vietnam - Cold War - Desert Shield/Storm - Bosnia - Kosovo



Check out the 1st Armored Division Museum as another source to learn about the division history:

“The 1st Armored Division is the oldest and most prestigious armored division in the United States Army. From its desert tank battles against Field Marshall Erwin Rommel’s Afrika Korps, to its stunning victories in the Persian Gulf War, in peace or war, the Old Ironsides Division has amassed a proud record of service to our country.

The ORIENTATION GALLERY welcomes the visitor with a scale model of awesome fighting power of the modern 1st Armored Division, in which every armored vehicle in the division is represented by a 1:300th scale model. Other exhibits in this gallery define the division’s lineage and honors, how it received its traditional OLD IRONSIDE designation, a display divisional flag, a changing exhibit room and a gallery of past division commanders.

The MINI THEATER is located off the Orientation Gallery and features a 15-minute video that chronicles the division history and explains the mission of the 1st Armored Division in the defense of Europe today. Other films of military and historical interest are also shown in the Mini-Theater.

The MAIN GALLERY houses the principal exhibit of the history of the 1st Armored Division. In chronological order, visitors move from room to room, tracing the Division’s history. A time line helps you orient the Division’s activities on the larger events of world history.

1st Armored Division History

The MUSEUM PARK is immediately adjacent to the museum. In it are representative armored fighting vehicles and artillery pieces of the 1st Armored Division, as well as those of its World War II German and Gulf War Iraqi foes.”

- taken from Museum Website

The 1st Armored Division Museum is located in Baumholder, Germany.

Hours of Operation are:

Monday - Friday 10:00am - 5:00pm
1st Saturday of the month 12:00pm - 5:00pm
Closed on United States Federal Holidays

Museum Website:

<http://www.baumholder.army.mil/museum/museum.htm>



Iron Azimuth



The Commanding General has established this IRON AZIMUTH to focus the division's efforts.

The 1st Armored Division will be a fit, disciplined, cohesive team led by skilled and versatile leaders, focused on excellence and capable of rapid deployment and decisive victory.

Our soldiers and leaders must be **FIT**, ready to endure the rigors of combat and unexpected deployments to austere environments. Physical readiness cannot be attained after the deployment order is given. Fitness training must be tough, demanding, done regularly and evaluated to exacting standards. Make it part of our daily habit.

Our soldiers and leaders must have **IRON DISCIPLINE**. They must be ready to enforce and execute to exacting standards under the most arduous conditions without supervision. Iron Discipline forms the foundation upon which all else is built. Without it we will not succeed; with it we are unbeatable. When you train to standard, you inherently train safely.

We fight as a **COHESIVE TEAM** of teams — combined-arms teams. The division's strength comes from the synergy of the elements of combat power and from the indispensable contributions that every Iron Soldier makes to our success. Every Iron Soldier must know and feel that they are an important part of the Iron Team. Build teamwork into all of your training.



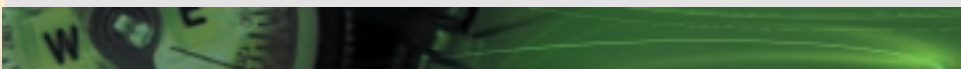


Training **SKILLED AND VERSATILE LEADERS** is our investment in our future. Focus on warfighting and grow technically and tactically competent leaders at all levels. Warfighting competence builds the confidence necessary to lead in the brutal environment that is combat, and the versatility and mental agility to succeed in other military operations.

I expect our leaders and soldiers to pursue **EXCELLENCE** in everything that they do. We cannot ever accept less than our best. In combat, there is no “second prize”; there is only devastation. Daily commitment to excellence and tough, demanding training done to exacting standards will instill the mental sharpness and precision required to impose our will on a thinking enemy. Reinforce this theme in your training and you will get better everyday.

We are a contingency division in a forward-deployed corps. We must be capable of **RAPIDLY DEPLOYING** force packages of trained and ready soldiers to execute national missions across the spectrum of conflict. We must maintain a contingency mindset in our soldiers, leaders and families.

DECISIVE VICTORY — The devastating impact of overwhelming firepower, speed and shock action to break the will of our enemy – this is our standard. It is the product of a sustained focus on warfighting excellence that must permeate everything that the division does.



Iron Priorities

FOCUS ON WARFIGHTING. Our goal is commanders capable of deploying and employing lethal combined-arms teams and battle staffs that can integrate the battlefield operating systems, synchronize combat power and control combat operations.

DEVELOP COMPETENT, CONFIDENT LEADERS OF CHARACTER. Our goal is growing leaders with the savvy, skills and will to win; who can teach their soldiers to survive and to operate, maintain, deploy and employ their equipment, weapon systems and units.

SUSTAIN OUR ABILITY TO FIGHT. Our goal is units with effective deployment and logistics systems that account for property and have effective service, recovery and drivers training programs.

CARE FOR SOLDIERS AND FAMILIES. Our goal is safe, well-trained soldiers and informed, involved and ready families that treat each other with dignity and respect.

BUILD STRONG COMMUNITIES. Our goal is safe, supportive communities for our soldiers and their families to live, work and grow.

Good Leaders Develop Great Soldiers!

1st Armored Division Patch



The 1st Armored Division's commitment to the civic and military values for which Old Ironsides has been renowned for over half a century (loyalty, duty, respect, selfless service, honesty, integrity and personal courage) remains relentlessly strong today.

The distinctive insignia of the 1st Armored Division is drawn in bold colors, characteristic of the division. The insignia is designed from the triangular coat-of-arms of the American World War II Tank Corps. The yellow, blue and red colors of the shoulder sleeve insignia represent the combined-arms nature of the armored division (Armor, Infantry and Artillery).

Superimposed on the triangle is the insignia of the former Seventh Cavalry Brigade (Mechanized), the predecessors of Old Ironsides. The tank track represents mobility and armor protection, the gun denotes firepower, and the chain of lightening symbolizes speed and shock action. Mobility, firepower and shock action are the basic attributes of Armor.

The Arabic numeral in the apex of the triangle indicates the 1st Armored Division. The nickname of the division, officially sanctioned by the Department of the Army, is emblazoned under the triangle and is an integral part of the insignia.